

COURSE TITLE: Human Resource Management

Calendar Description

This survey course provides an overview of the Human Resources Management area. It examines the integrated strategic, operational and functional HR processes and practices in an organization. It focuses on effective employee deployment and development; defining and designing work, human resources planning, recruitment and selection; training and development; managing performance, rewarding and recognizing employees, creating a healthy and safe environment, management rights, employee rights and discipline, labour relations and collective bargaining (also offered by Distance Education).

Prerequisite(s): BUAD 123

Co-requisite(s): None

Prerequisite For: BUAD 246, 247, 248, 279, 308, 374, 375, 376, 410, 411, 412, 418

Substitutable Courses: None

Graduation Requirement: BBA - Required

Transfer Credit: CUIC, ICB, PMPC C3

Special Notes: None

Credits: 3

Hours per Week: 3

Originally Developed: 1978

EDCO Approval: May 2014



Learning Outcomes

Outcome	Upon completion of this course students will be able to:
1	Describe how human resources philosophies, policies, and practices are integrated into all aspects of managing within an organization.
2	Explain how to manage within the legal and ethical framework in Canada.
3	Explain the strategic importance of human resources management and the connection to organizational strategy.
4	Describe human resources practices that contribute to the ongoing growth and development of people in an organization.
5	Explain how a safe and healthy work environment and corporate culture contributes to sustainability and productivity.
6	Demonstrate knowledge of work design and performance evaluation theories.

Course Objectives

Objectives	This course will cover the following content:
1	Aspects of the external environment that will impact human resource management
2	Trends in the labour force composition, technology and society are covered
3	Strategic human resources planning required to meet organizational goals and objectives with recognition of the integration between strategies and practices
4	The impact of legislation, ethics, and organization policies on human resource management practice
5	The process and practices of job analysis and design
6	Recruitment and selection activities and their relationship to strategic HR planning
7	The assessment, development, delivery and evaluation of employee training and career development programs
8	Performance management strategies, systems and outcomes, including discipline
9	Rewarding and recognizing employees. Direct and indirect compensation strategies and plans
10	Unionization and collective bargaining processes
11	Rights and responsibilities of management and workers
12	Approaches to creating healthy and safe work environments

Professors

Name	Phone Number	Office	Email
Nate Massey (Course Captain)	x4291	E227	nmassey@okanagan.bc.ca

Evaluation Procedure

Preparation, Presentation & Participation (individual or group)	15 %
Weekly Quiz (individual)	10 %
Project and Presentation (individual or group)	20 %
Midterm Exam	20 %
Final Exam	35 %
Total	100 %

What is the acceptable and approved use of Artificial Intelligence (AI) in this course?

Generative AI tools are not permitted unless explicitly stated otherwise

- The use of generative artificial intelligence tools is strictly prohibited in all course assignments unless explicitly stated otherwise by the instructor in this course. This includes ChatGPT and other artificial intelligence tools and programs. Whenever generative AI tools are permitted and used, they must be appropriately cited. (See [How to cite ChatGPT \(apa.org\)](#))

Required Materials

Managing Human Resources, 11th Canadian Edition, Parbudyal Singh; Stephen D. Risavy; Monica Belcourt; Scott Snell; Shad Morris. ISBN 978-1-77841-792-4

Notes

Students must achieve an average of 50% or more on exams to achieve a passing grade in this course.

Oral and written communication is an integral and critical component of all assignments and exams in this course and as such, is an important criterion in the evaluation of all course work. The final exam requires integrative understanding of human resource roles and functions and comprehensive analysis of case scenarios.

Regular attendance at all classes is required. This is an important criterion of course evaluation.

Attendance at exams is mandatory. Inability to attend must be supported by legitimate reasons with supportive documentation.

Course Schedule

(Subject to change at the discretion of the professor)

Date		Topic	Textbook
2026 Week of:		Mon, May 11 – Classes begin Fri, May 15 – Last day to register for a summer session 1 course and receive a refund for course drop Mon, May 18 – Statutory Holiday (no classes) Fri, Jun 5 – Last day to withdraw from a session 1 course without academic penalty Mon, Jun 22 – Last day of regularly scheduled classes for session 1 Wed, Jul 1 – Statutory Holiday (no classes)	Chapter(s):
12-May	1	Introduction and International HRM	Ch. 1 & 15
14-May	2	Strategy and HR Planning	Ch. 2
19-May	3	Equity, Diversity, and Inclusion: The Legal Env't	Ch. 3
		Team 1: In the News	Ch. 4
21-May	4	Job Analysis and Work Design	Ch. 4
		Team 2: In the News (Equity, Diversity, and Inclusion)	Ch 7
		Team 3: In the News (Legal Environment)	Ch. 8
26-May	5	Recruitment & Careers and Selection	Ch. 5 & 6
		Team 4: In the News	Ch.11
28-May	6	MIDTERM The Dynamics of Labour Relations	Ch 14
2-Jun	7	Training and Development Performance Management	Ch 7&8
		Team 5: In the News	Ch. 13
4-Jun	8	Performance Management	Ch. 8
		Team 6: In the News	
9-Jun	9	Managing Compensation	Ch. 9 & 10
		Pay for Performance	
		Team 7: In the News	
11-Jun	10	Employee Benefits	Ch.11 & 12
		Promoting Safety and Health	
		Team 8: In the News	
16-Jun	11	Employee Rights and Discipline	Ch.13
		Team 9: In the News	
18-Jun	13	Final Exam	

Skills Across the Business Curriculum

The Hall School of Business and Entrepreneurship promotes core skills across the curriculum. These skills include reading, written and oral communications, computers, small business, and academic standards of ethics, honesty and integrity.

Student Conduct

What is the Disruption of Instructional Activities?

At Okanagan College (OC), disruption of instructional activities includes student “conduct which interferes with examinations, lectures, seminars, tutorials, group meetings, other related activities, and with students using the study facilities of OC”, as well as conduct that leads to property damage, assault, discrimination, harassment and fraud. Penalties for disruption of instructional activities include a range of sanctions from a warning and/or a failing grade on an assignment, examination or course to suspension from OC.

Academic Honesty: Students have a responsibility to read the [OC Academic Integrity Policy](#).

What is Cheating?

“Cheating includes but is not limited to dishonest or attempted dishonest conduct during tests or examinations in which the use is made of books, notes, diagrams or other aids excluding those authorized by the examiner. It includes communicating with others for the purpose of obtaining information, copying from the work of others and purposely exposing or conveying information to other students who are taking the test or examination.”

Students must submit independently written work. Students may not write joint or collaborative assignments with other students unless the instructor approves it in advance as a group/team project. Students who share their work with other students are equally involved in cheating.

What is Plagiarism?

Plagiarism is defined as “the presentation of another person’s work or ideas without proper or complete acknowledgement.” It is the serious academic offence of reproducing someone else’s work, including words, ideas and media, without permission for course credit towards a certificate, diploma, degree and/or professional designation. The defining characteristic is that the work is not yours.

“Intentional plagiarism is the deliberate presentation of another’s work or ideas as one’s own.” Intentional plagiarism can be a copy of material from a journal article, a book chapter, data from the Internet, another student, work submitted for credit in another course or from other sources.” “Unintentional plagiarism is the inadvertent presentation of another’s work or ideas without proper acknowledgement because of poor or inadequate practices. Unintentional plagiarism is a failure of scholarship; intentional plagiarism is an act of deceit.”

What are the Students’ Responsibilities to Avoid Plagiarism?

Students must acknowledge the sources of information used on all their assignments. This usually involves putting the authors’ name and the year of publication in parentheses after the sentence in which you used the material, then at the end of your paper, writing out the complete references in a Reference section.

“Students are responsible for learning and applying the proper scholarly practices for acknowledging the work and ideas of others. Students who are unsure of what constitutes plagiarism should refer to the UBC publication “*Plagiarism Avoided; Taking Responsibility for your Work*”. This guide is available in OC bookstores and libraries.

Students are expected to understand research and writing techniques and documentation styles. The Hall School of Business and Entrepreneurship requires the use of the APA or MLA style but suggests that students cite references using the APA guidelines (see Publication Manual of the American Psychological Association, 6th edition (2009)). A copy of the APA manual is available in the reference section and available for circulation from OC libraries. The library website has access to these two major citing styles.

What are the Penalties for Plagiarism and Cheating?

The Hall School of Business and Entrepreneurship does not tolerate plagiarism or cheating. All professors actively check for plagiarism and cheating and the Hall School of Business and Entrepreneurship subscribes to an electronic plagiarism detection service. All incidents of plagiarism or cheating are reported and result in a formal letter of reprimand outlining the nature of the infraction, the evidence and the penalty. The Dean of the Hall School of Business and Entrepreneurship and the Registrar record and monitor all instances of plagiarism and cheating. Penalties for plagiarism and cheating reflect the seriousness and circumstances of the offence and the range of penalties includes suspension from OC.

Last Updated: April 7, 2025 (New Academic Integrity Policy Link)