

COURSE CODE: BUAD 264

COURSE TITLE: Management Accounting

Calendar Description

This course refines and extends the range of financial models developed in BUAD 111 with changes from the past to the future. The budget replaces the balance sheet, performance and analysis replaces the income statement and the cash flow forecast replaces the cash flow statement. Costing methods, make-or-buy, pricing and capital investment decisions are studied (also offered by Distance Education).

Prerequisite(s): BUAD 111, BUAD 128 and MATH 114

or BUAD 111 and admission to any Business Administration Post-Baccalaureate Diploma

or BUAD 111, BUAD 128 and successful completion of the Accounting/Bookkeeping Certificate

Co-requisite(s): none

Prerequisite For: BUAD 305, 340, 360, 365, 382, 461

Substitutable Courses: None

Graduation Requirement: BBA & Diploma - Required

Transfer Credit: CPA, CIB, PMAC credit

Special Notes: None

Credits: 3

Hours per Week: 3

Originally Developed: 1978

EDCO Approval: May 2021

CHAIR'S APPROVAL: 

Learning Outcomes

Outcome	Upon completion of this course students will be able to:
1	Prepare a basic manufacturing income statement.
2	Calculate and record costs for products or services using appropriate costing methods.
3	Prepare a comprehensive master budget.
4	Calculate and interpret material price and quantity variances, labour rate and efficiency variances and variable overhead spending and efficiency variances.
5	Apply the relevant cost framework to managerial decisions regarding equipment replacement, outsourcing, special orders, constrained resource and addition or deletion of products.

Course Objectives

Objectives	This course will cover the following content:
1	The work of management and the need for management accounting information
2	Cost classifications by behavior, traceability, relevance and function
3	Estimation methods for calculating mixed costs
4	Standard costing and computation of standard costs
5	Differentiation between static and flexible budgets
6	Computation and interpretation of key financial performance metrics related to decentralized operations
7	Evaluation of capital budgeting options using net present value, profitability index, internal rate of return, payback method and simple rate of return methods

Professors

Name	Phone Number	Office	Email
Jana Durech, CPA, CA, CFA	n/a	n/a- Zoom by email appt	jdurech@okanagan.bc.ca

Evaluation Procedure

Project – Master Budget	10 %
Term Work	25 %
Midterm Exam	25 %
Final Exam	40 %
Total	100 %

Generative AI tools are not permitted unless explicitly stated otherwise

The use of generative artificial intelligence tools is strictly prohibited in all course assignments unless explicitly stated otherwise by the instructor in this course. This includes ChatGPT and other artificial intelligence tools and programs. Whenever generative AI tools are permitted and used, they must be appropriately cited. (See [How to cite ChatGPT \(apa.org\)](#))

Required Materials

Introduction to Managerial Accounting, 7th Canadian Ed., Brewer, Garrison, Noreen, Kalagnanam, Vaidyanathan.

A calculator will be necessary for most of the course. In certain chapters, a financial calculator (Texas Instruments BA II Plus recommended) will be useful.

Notes

Project – MASTER BUDGET

Students will individually complete a project worth 10% of their total grade. The project will involve using Microsoft Excel to prepare an integrated master budget. This gives students an opportunity to apply the skills learned in Chapter 7 of the text, skills that embody a key concept in managerial accounting.

Exams – Midterm & Final

The midterm exam covers chapters 1, 2, 3, 5 and 6.

The final exam is comprehensive, covering all chapters taught in the course.

Students are expected to write exams at the scheduled times and dates. Out-of-Time Exams will not be granted for vacations, trips or reasons other than those satisfying the criteria stated in the OC Policies for Examinations published in the OC Calendar. Medical certificate or other supporting documentation will be required for Out-of-Time Exams.

Course Schedule

(Subject to change at the discretion of the professor)

Date		Topic	Textbook
2026 Week of:		Mon, May 11 – Classes begin Mon, May 18 – Statutory Holiday (no classes) Fri, May 22 – Last day to register for a full-session summer course and receive a refund for course drop Wed, Jul 1 – Statutory Holiday (no classes) Thu, Jul 2 – Fri Jul 3 – Mid-term break Fri, Jul 10 – Last day to withdraw from a full-session summer course without academic penalty Mon, Aug 3 – Statutory Holiday (no classes) Mon, Aug 10 – Last day of regularly scheduled classes Thu, Aug 13 – Sat, Aug 15 – Final exam period – see policy .	Chapter(s):
May	11	An Introduction to Managerial Accounting Cost Concepts	Ch. 1 Ch. 2
May	18	Statutory Holiday (no classes)	
May	25	Cost Concepts	Ch. 2
June	1	Systems Design: Job-Order Costing	Ch. 3
June	8	Activity-Based Costing	Ch. 5
June	15	Cost Behaviour: Analysis and Use	Ch. 6
June	22	Midterm Budgeting	Ch. 1-3, 5-6 Ch. 7
June	29	Budgeting	Ch. 7
July	6	Organizational Structure and Performance Measurement	Ch. 12
July	13	Relevant Costs: The Key to Decision Making	Ch. 9
July	20	Relevant Costs: The Key to Decision Making Standard Costs and Variance Analysis	Ch. 9 Ch. 11
July	27	Standard Costs and Variance Analysis Capital Budgeting Decisions	Ch. 11 Ch. 10
Aug	3	Statutory Holiday (no classes)	
Aug	10	Capital Budgeting Decisions	Ch. 10

Skills Across the Business Curriculum

The Hall School of Business and Entrepreneurship promotes core skills across the curriculum. These skills include reading, written and oral communications, computers, small business, and academic standards of ethics, honesty and integrity.

Student Conduct

What is the Disruption of Instructional Activities?

At Okanagan College (OC), disruption of instructional activities includes student “conduct which interferes with examinations, lectures, seminars, tutorials, group meetings, other related activities, and with students using the study facilities of OC”, as well as conduct that leads to property damage, assault, discrimination, harassment and fraud. Penalties for disruption of instructional activities include a range of sanctions from a warning and/or a failing grade on an assignment, examination or course to suspension from OC.

Academic Honesty: Students have a responsibility to read the [OC Academic Integrity Policy](#).

What is Cheating?

“Cheating includes but is not limited to dishonest or attempted dishonest conduct during tests or examinations in which the use is made of books, notes, diagrams or other aids excluding those authorized by the examiner. It includes communicating with others for the purpose of obtaining information, copying from the work of others and purposely exposing or conveying information to other students who are taking the test or examination.”

Students must submit independently written work. Students may not write joint or collaborative assignments with other students unless the instructor approves it in advance as a group/team project. Students who share their work with other students are equally involved in cheating.

What is Plagiarism?

Plagiarism is defined as “the presentation of another person’s work or ideas without proper or complete acknowledgement.” It is the serious academic offence of reproducing someone else’s work, including words, ideas and media, without permission for course credit towards a certificate, diploma, degree and/or professional designation. The defining characteristic is that the work is not yours.

“Intentional plagiarism is the deliberate presentation of another’s work or ideas as one’s own.” Intentional plagiarism can be a copy of material from a journal article, a book chapter, data from the Internet, another student, work submitted for credit in another course or from other sources.” “Unintentional plagiarism is the inadvertent presentation of another’s work or ideas without proper acknowledgement because of poor or inadequate practices. Unintentional plagiarism is a failure of scholarship; intentional plagiarism is an act of deceit.”

What are the Students’ Responsibilities to Avoid Plagiarism?

Students must acknowledge the sources of information used on all their assignments. This usually involves putting the authors’ name and the year of publication in parentheses after the sentence in which you used the material, then at the end of your paper, writing out the complete references in a Reference section.

“Students are responsible for learning and applying the proper scholarly practices for acknowledging the work and ideas of others. Students who are unsure of what constitutes plagiarism should refer to the UBC publication “*Plagiarism Avoided; Taking Responsibility for your Work*”. This guide is available in OC bookstores and libraries.

Students are expected to understand research and writing techniques and documentation styles. The Hall School of Business and Entrepreneurship requires the use of the APA or MLA style but suggests that students cite references using the APA guidelines (see Publication Manual of the American Psychological Association, 6th edition (2009)). A copy of the APA manual is available in the reference section and available for circulation from OC libraries. The library website has access to these two major citing styles.

What are the Penalties for Plagiarism and Cheating?

The Hall School of Business and Entrepreneurship does not tolerate plagiarism or cheating. All professors actively check for plagiarism and cheating and the Hall School of Business and Entrepreneurship subscribes to an electronic plagiarism detection service. All incidents of plagiarism or cheating are reported and result in a formal letter of reprimand outlining the nature of the infraction, the evidence and the penalty. The Dean of the Hall School of Business and Entrepreneurship and the Registrar record and monitor all instances of plagiarism and cheating. Penalties for plagiarism and cheating reflect the seriousness and circumstances of the offence and the range of penalties includes suspension from OC.

Last Updated: April 7, 2025 (New Academic Integrity Policy Link)