

**COURSE CODE:** BUAD 269

**COURSE TITLE:** Human Resource Management

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### **Calendar Description**

This survey course provides an overview of the Human Resources Management area. It examines the integrated strategic, operational and functional HR processes and practices in an organization. It focuses on effective employee deployment and development; defining and designing work, human resources planning, recruitment and selection; training and development; managing performance, rewarding and recognizing employees, creating a healthy and safe environment, management rights, employee rights and discipline, labour relations and collective bargaining (also offered by Distance Education).

**Prerequisite(s):** BUAD 123

**Co-requisite(s):** None

**Prerequisite For:** BUAD 246, 247, 248, 279, 308, 374, 375, 376, 410, 412

**Substitutable Courses:** None

**Graduation Requirement:** BBA - Required

**Transfer Credit:** CUIC, ICB, PMPC C3

**Special Notes:** None

**Credits:** 3

**Hours per Week:** 6

**Originally Developed:** 1978

**EDCO Approval:** May 2014

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CHAIR'S APPROVAL:

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## Learning Outcomes

Outcome	Upon completion of this course students will be able to:
1	<b>Describe</b> how human resources philosophies, policies, and practices are integrated into all aspects of managing within an organization.
2	<b>Explain</b> how to manage within the legal and ethical framework in Canada.
3	<b>Explain</b> the strategic importance of human resources management and the connection to organizational strategy.
4	<b>Describe</b> human resources practices that contribute to the ongoing growth and development of people in an organization.
5	<b>Explain</b> how a safe and healthy work environment and corporate culture contributes to sustainability and productivity.
6	<b>Demonstrate</b> knowledge of work design and performance evaluation theories.

## Course Objectives

Objectives	This course will cover the following content:
1	Aspects of the external environment that will impact human resource management
2	Trends in the labour force composition, technology and society are covered
3	Strategic human resources planning required to meet organizational goals and objectives with recognition of the integration between strategies and practices
4	The impact of legislation, ethics, and organization policies on human resource management practice
5	The process and practices of job analysis and design
6	Recruitment and selection activities and their relationship to strategic HR planning
7	The assessment, development, delivery and evaluation of employee training and career development programs
8	Performance management strategies, systems and outcomes, including discipline
9	Rewarding and recognizing employees. Direct and indirect compensation strategies and plans
10	Unionization and collective bargaining processes
11	Rights and responsibilities of management and workers
12	Approaches to creating healthy and safe work environments

## Professors

Name	Phone Number	Office	Email
Michael Conlin	n.a.	E222	MConlin@Okanagan.bc.ca

## Evaluation Procedure

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A1 – Online Chapter Quizzes	10 %
A2 – Ten applied group discussion reports	10 %
A3 – ‘In the News’ group presentation	10 %
A4 – ‘An HR experience’ individual report	20 %
Midterm Exam	25%
Final Exam	25 %
<b>Total</b>	<b>100 %</b>

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## What is the acceptable and approved use of Artificial Intelligence (AI) in this course?

### **Generative AI tools are not permitted unless explicitly stated otherwise**

The use of generative artificial intelligence tools is strictly prohibited in all course assignments unless explicitly stated otherwise by the instructor in this course. This includes ChatGPT and other artificial intelligence tools and programs.

Whenever generative AI tools are permitted and used, they must be appropriately cited. (See [How to cite ChatGPT \(apa.org\)](#))

## Required Materials

Managing Human Resources, 11th Canadian Edition, Parbudyal Singh, Stephen Risavy, Monica Belcourt, Scott Snell, Shad Morris. ISBN-10: 1778418155. ISBN-13: 9781778418150 © 2026

## Notes

Oral and written communication is an integral and critical component of all assignments and exams in this course and as such, is an important criterion in the evaluation of all course work. The final exam requires integrative understanding of human resource roles and functions and comprehensive analysis of case scenarios.

Exams may be context dependent on multiple choice, true-false-why, short answer questions or case incidents.

Regular attendance at all classes is required. This is an important indicator of course performance.

Attendance at exams is mandatory. Inability to attend must be supported by legitimate reasons with supportive documentation.

## Course Schedule

*Subject to change at the discretion of the professor*

Date		Topic	Textbook
July 8 to August 14, 2025 Classes 1 to 12		<u>Important Dates:</u> Friday, July 11: Last day to register for Summer Session II, Last day to drop a class and receive a refund on tuition Friday, August 1: Last day to withdraw without academic penalty <b>Monday, August 4: Statutory holiday (no classes held)</b> Friday, August 15: Last day of classes for Summer Session II Friday, August 22: Final grades must be submitted by professors	Chapters
1	July 8	Course Introduction: The world of human resource management (HR)	1
2	July 10	Strategy and HR Planning	2
3	July 15	The Legal Environment Equity, Diversity, and Inclusion	3
4	July 17	Job Analysis and Work Design	4
5	July 22	Recruitment & Careers and Selection	5 & 6
6	July 24	<b>MIDTERM: online in class period: Thursday, July 24</b>	
7	July 29	Training and Development Performance Management	7 & 8
8	July 31	Managing Compensation: Pay for Performance	9 & 10
9	Aug 5	Employee Benefits Promoting Safety and Health	11 & 12
10	Aug 7	Employee Rights and Discipline The Dynamics of Labour Relations	13 & 14
11	Aug 12	International Human Resource Management	15
12	Aug 14	<b>FINAL EXAM: online in class period, Thursday, August 14</b>	

## Skills Across the Business Curriculum

The School of Business promotes core skills across the curriculum. These skills include reading, written and oral communications, computers, small business, and academic standards of ethics, honesty and integrity.

## Student Conduct

### What is the Disruption of Instructional Activities?

At Okanagan College (OC), disruption of instructional activities includes student “conduct which interferes with examinations, lectures, seminars, tutorials, group meetings, other related activities, and with students using the study facilities of OC”, as well as conduct that leads to property damage, assault, discrimination, harassment and fraud. Penalties for disruption of instructional activities include a range of sanctions from a warning and/or a failing grade on an assignment, examination or course to suspension from OC.

**Academic Honesty:** Students have a responsibility to read the [OC Academic Integrity Policy](#).

### What is Cheating?

“Cheating includes but is not limited to dishonest or attempted dishonest conduct during tests or examinations in which the use is made of books, notes, diagrams or other aids excluding those authorized by the examiner. It includes communicating with others for the purpose of obtaining information, copying from the work of others and purposely exposing or conveying information to other students who are taking the test or examination.”

Students must submit independently written work. Students may not write joint or collaborative assignments with other students unless the instructor approves it in advance as a group/team project. Students who share their work with other students are equally involved in cheating.

### What is Plagiarism?

Plagiarism is defined as “the presentation of another person’s work or ideas without proper or complete acknowledgement.” It is the serious academic offence of reproducing someone else’s work, including words, ideas and media, without permission for course credit towards a certificate, diploma, degree and/or professional designation. The defining characteristic is that the work is not yours.

“Intentional plagiarism is the deliberate presentation of another’s work or ideas as one’s own.” Intentional plagiarism can be a copy of material from a journal article, a book chapter, data from the Internet, another student, work submitted for credit in another course or from other sources.” “Unintentional plagiarism is the inadvertent presentation of another’s work or ideas without proper acknowledgement because of poor or inadequate practices. Unintentional plagiarism is a failure of scholarship; intentional plagiarism is an act of deceit.”

### What are the Students’ Responsibilities to Avoid Plagiarism?

Students must acknowledge the sources of information used on all their assignments. This usually involves putting the authors’ name and the year of publication in parentheses after the sentence in which you used the material, then at the end of your paper, writing out the complete references in a Reference section.

“Students are responsible for learning and applying the proper scholarly practices for acknowledging the work and ideas of others. Students who are unsure of what constitutes plagiarism should refer to the UBC publication “*Plagiarism Avoided; Taking Responsibility for your Work*”. This guide is available in OC bookstores and libraries.

Students are expected to understand research and writing techniques and documentation styles. The School of Business requires the use of the APA or MLA style but suggests that students cite references using the APA guidelines (see Publication Manual of the American Psychological Association, 6<sup>th</sup> edition (2009)). A copy of the APA manual is available in the reference section and available for circulation from OC libraries. The library website has access to these two major citing styles.

### What are the Penalties for Plagiarism and Cheating?

The Okanagan School of Business does not tolerate plagiarism or cheating. All professors actively check for plagiarism and cheating and the Okanagan School of Business subscribes to an electronic plagiarism detection service. All incidents of plagiarism or cheating are reported and result in a formal letter of reprimand outlining the nature of the infraction, the evidence and the penalty. The Dean of the School of Business and the Registrar record and monitor all instances of plagiarism and cheating. Penalties for plagiarism and cheating reflect the seriousness and circumstances of the offence and the range of penalties includes suspension from OC.